

**CHILDREN OF THE ANDES**  
(A company limited by Guarantee)

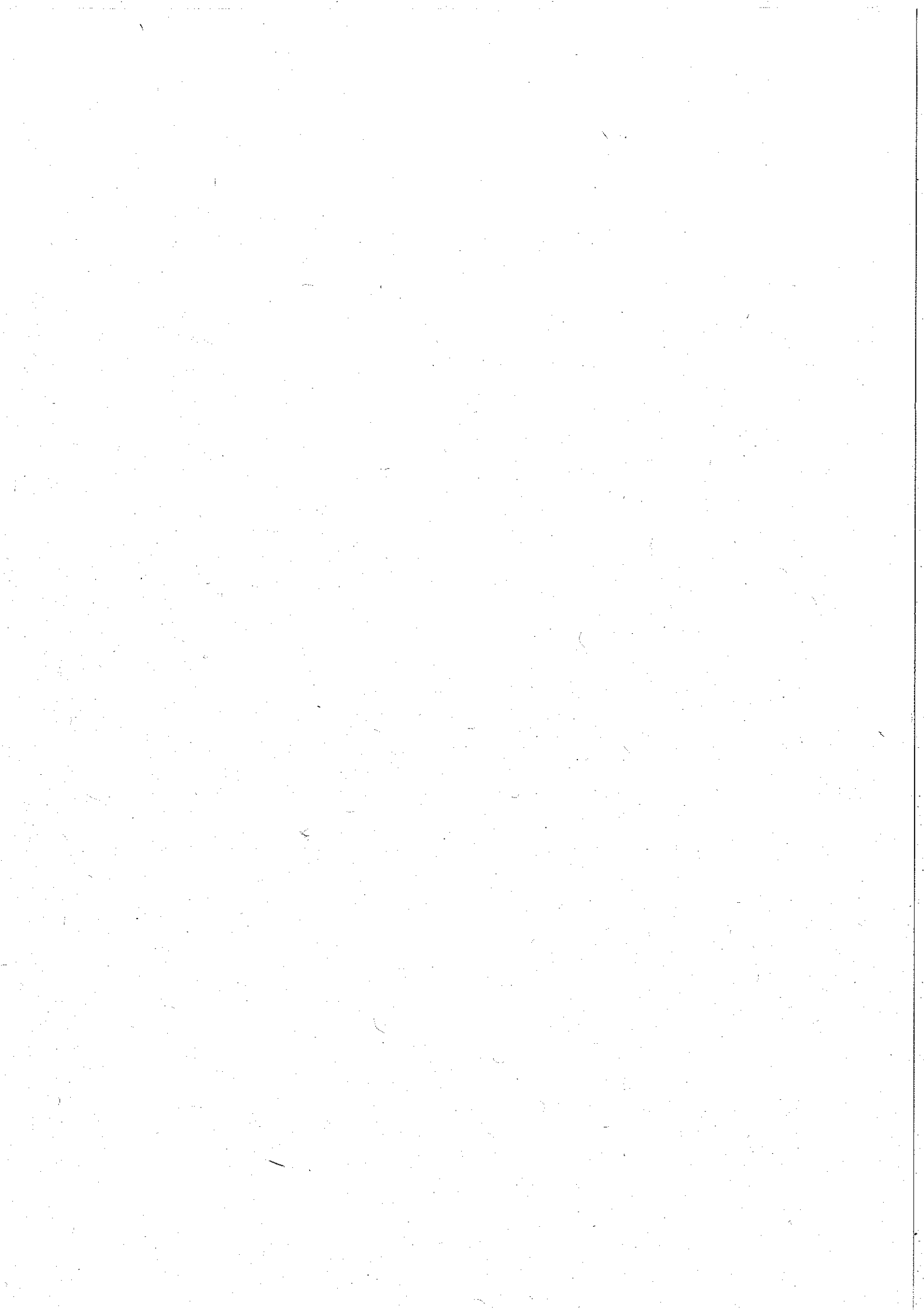
Charity Registration No. 1075037  
Company Registration No. 3731943 (England and Wales)



**CHILDREN OF THE ANDES**  
(A company limited by guarantee)

**DIRECTORS' REPORT AND ACCOUNTS**

**FOR THE YEAR ENDED 31 DECEMBER 2011**



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## LEGAL AND ADMINISTRATIVE INFORMATION

### TRUSTEES AND DIRECTORS

- David Maxwell Scott – Chairman
- Kate Saunders - Honorary Treasurer
- Christopher Harwood Darton
- Jeremy Thorp
- Dr Julio Davila
- Mark Lauber
- Andres Gomez De La Torre
- Cathy McIlwaine
- Felipe Alviar Baquero
- Julia Hayes – Appointed 5<sup>th</sup> December 2011
- (17<sup>th</sup> April 2012 - Geraldine Murphy stepped down as a Trustee and was appointed Honorary Trustee, with observer status)

**EXECUTIVE DIRECTOR & SECRETARY** Rachel Joseph

**REGISTERED OFFICE** Development House  
56-64 Leonard Street  
London  
EC2A 4LT

**REGISTERED CHARITY NUMBER** 1075037

**COMPANY NUMBER** 3731943

**AUDITORS** H W Fisher & Company Limited  
Acre House  
11/15 William Road  
London NW1 3ER

**BANKERS** National Westminster Bank Plc  
Dorking Branch  
14 High Street  
Dorking  
Surrey RH4 1AX

Barclays Bank Plc  
Towngate House  
Church Street East  
Woking  
Surrey GU21 1AE

Standard Life  
1 Conference Square  
Edinburgh EH3 8RA

CAF Bank Ltd  
25 Kings Hill Avenue  
Kings Hill  
West Malling  
Kent ME19 4JQ

## CHAIRMAN'S STATEMENT

For the year ended 31 December 2011

To mention the difficult economic climate in a chairman's statement is to risk cliché. To do so for the third year in a row, in the context of income figures which have significantly exceeded expectations, also risks accusations of cry wolf. Despite these dangers, I am delighted to say, first, that this year COTA has once again managed to raise our highest ever income total, £ 727,032; and, second, that in an increasingly hard fundraising climate, such fantastic support from our donors cannot be taken for granted.

We are ever more astonished at the generosity of all the individuals, churches, schools, trusts & foundations, companies and funder agencies who, through COTA, support the work of our extraordinary partner organisations. We are particularly pleased this year to have secured our first ever multi-year grant from Comic Relief. This is a vote of confidence in our work from a highly respected international development organisation that sets its standards extremely high.

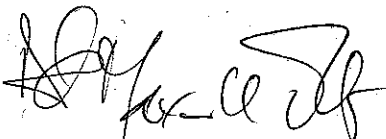
In 2011, this incredible support allowed COTA to work with ten partner organisations involved in 12 projects with vulnerable children, and to sign a partnership agreement with one new partner to begin work in 2012.

This support has allowed us to continue working with a wide variety of different partners, large and small. We continue to support relatively new or small-scale organisations who rely on COTA to help make their essential work more sustainable. These include FFF who are striving with great success to get the rights of young care leavers onto the national agenda. They also include HRBC who are using their experience of working within the most marginalised neighbourhoods to break down barriers to education for children with disabilities. We are also working with larger or longer-established organisations who can use our partnership to ensure that their knowledge and experience of supporting some of Colombia's most vulnerable children can be shared as widely as possible. One such organisation is the Asociación Cristiana de Jóvenes in Cali, who are now bringing their expertise in supporting the rights of working children right into the heart of the schools system. We are proud of our ability to work productively with whichever type of organisation can make best use of our support.

The continued confidence of our donors also means we can provide long-term support for our partners. Often our partners' work – with children, with their families, their social workers, their teachers – is unglamorous and progress apparently slow. But it is often only by supporting partners in the long term – to accompany children right through their primary schooling or to lobby education authorities over several years – that lasting changes in children's lives can come about.

COTA has flourished this year. Our capacity to work with whoever needs our support most, and to provide this support over the long-term, has helped to produce some remarkable results. COTA staff in Colombia regularly witness the extraordinary resilience of children in very difficult situations, the struggles of their families and carers, and the skill of our partners and of the other organisations – often of the state – with whom they work. As you will see from this report, together we have helped bring about some really significant changes in children's lives.

With the continued support of our donors and the dedication of our partners and the whole COTA team, I am sure that this will continue in 2012.



David Maxwell Scott  
Chairman of Trustees

11th September 2012

## **ANNUAL REPORT OF THE DIRECTORS AND TRUSTEES ("The trustees")**

**For the year ended 31 December 2011**

The trustees present their report and accounts for the year ended 31<sup>st</sup> December 2011.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's memorandum and articles of association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting & Reporting by Charities" issued in March 2005.

### **Principal Activities and Aims**

Children of the Andes is a UK registered charity, established in 1991 to support vulnerable children in Colombia. We work with Colombian NGOs to keep children safe, defend children's rights, and strengthen children's organisations in Colombia. COTA is committed to working with the children that need us most and in areas that we feel are neglected by other organisations. Our aim is to enable these children to build a better future for themselves, by supporting partner organisations who truly understand the needs of the children they work with. Currently our work falls into four key areas: Education, Preparing for Adult Life, Supporting Families and Making Communities Safer

As well as providing financial support, COTA provides ongoing accompaniment to its partners, helping them build their capacity, share learning with other organisations working in similar fields and access new and sustainable sources of funding.

COTA operates in a context in which:

- an estimated 34% of the population live below the national poverty line of approximately £2 per day
- the level of inequality is the highest of any country in South America, with the top 10% of the population sharing 46% of the total income compared to the bottom 10%, who share only 0.9%.
- The five-decade long internal armed conflict between illegal armed groups and the state continues to force millions of people from their homes. Current estimates vary between 3.3 million and 5 million. Over half of these extremely vulnerable people are children.

### **Overview of work in 2011**

Our work over the year is described below, organised by COTA's stated objectives for 2011:

#### **Objectives for 2011**

##### **Programme Objectives**

##### **Objective 1) To address issues that are having a wide-spread impact on vulnerable children but are relatively neglected**

COTA has continued to support Colombian organisations tackling some of the most pressing but neglected issues that threaten children's rights in Colombia.

##### *Forming Futures Foundation (FFF): Preparing care leavers for independent living*

Although there are around 67,000 children who spend extended periods in care in Colombia, state provision for supporting young people once they leave care is minimal. Since 2003, COTA has been working with the Cali-based organisation FFF to develop the first fully comprehensive leaving care programme in Colombia in order to help children, who have spent extended periods in care institutions, develop the skills and confidence they will need to lead independent adult lives.

COTA has continued to support FFF during a crucial period in the development of its work to get the issue of leaving care onto the agenda of government and, ultimately, to secure state funding for it.

During 2011 Fundación Formación d'Futuros (FFF) has made significant progress, not only in their direct work with children and young people, but also in their work to raise awareness within ICBF (Colombian Social Services), both at the level of policy makers and frontline staff, on the need for the state to provide 'preparation for leaving care' and

support for young people who have left/are leaving care. As a result of this work, FFF were consulted by ICBF on the creation of a set of guidelines for a state approach to children leaving care, which were published towards the end of 2011. These are a fundamental step towards the goal of state-funded leaving care provision and COTA will continue to support FFF to push for widespread support for these services.

FFF have also had an impact on the work of four local care homes, who have implemented their own 'leaving care' programme as a result of their training with FFF.

COTA's support for FFF and, more broadly, for the theme of support for care leavers in Colombia is one of the most important ways in which we are meeting our objective of addressing neglected issues in Colombia.

#### *Renacer: Preventing the Commercial Sexual Exploitation of Children*

Commercial Sexual Exploitation of Children (CSEC) continues to be a significant problem across Colombia, and is particularly acute in the tourism capital, Cartagena. Although the government is starting to recognise the problem, most of its work to date has focused on making legislative changes to make it easier to prosecute exploiters. COTA's partner Renacer is helping to shift the focus towards prevention, raising awareness of those legal changes, and facilitating access to support services (health, social, educational and legal).

Renacer has been working directly with children to help children come to terms with the violence they have experienced and strengthen the factors in their lives which can protect them; and with families and other community members to raise awareness of the risks of CSEC and give them the tools to develop their own actions to prevent and report CSEC.

This year RCR have worked with 40 survivors of CSEC or those at high risk. As a result of the comprehensive care the children have received, project staff have observed significant advances in all 40 children: the children have begun to understand that they have rights and that abusive situations are not normal, or their fault; they are able to recognise some of the situations and behaviours that can put them at risk – such as working on the tourist beaches, being without protective adults late at night – and are learning how to get help to avoid them; they are gaining the self-confidence to express themselves and articulate their fears and aspirations, as an important step to protecting themselves from abusive adults.

Renacer staff now have a good relationship with the 31 families they have been working with directly throughout the period and some of these families have already started becoming better prepared to protect their children by, for example, being able to identify risk factors. In some families the dialogue between parents and children has already improved, and some families have created spaces for the whole family to share, such as watching films or television programmes together, playing games or going out together. As a result of these activities the staff have noted changes including reduced aggression and more warmth in the relationships between family members. Some families have been able to identify dangerous situations they have seen their children become involved in and use the guidance provided by Renacer's team to protect their children.

The project has also been working closely with focus groups of teachers and service providers – such as police and law courts - to develop an awareness raising programme to improve the way that these institutions support and protect children from CSEC.

#### *Fundamor: Helping abandoned children living with HIV and AIDS understand their condition and prepare for independent life*

From the first cases of HIV back in the 1980s, a new generation of young adults is emerging who have always lived with HIV. From the moment they are born, these children face two challenges: firstly to keep themselves healthy, and secondly to accept themselves and be accepted in a world which often views HIV positive people with fear, or discriminates against them. Because of this, children living with HIV and Aids are some of the most vulnerable children in Colombia today.

COTA partner Fundamor has been working with abandoned children living with HIV and AIDS since 1992. Happily, thanks to the quality of the care they receive at Fundamor and to the availability of antiretroviral drugs, most HIV positive children now have the possibility of growing up and living long and healthy lives.

An essential part of growing up involves a child knowing about and understanding their HIV positive status. This is a very sensitive area, as it raises issues of illness and death and can be very difficult for the child to hear and understand

fully, especially when he or she is young. In partnership with UNICEF, COTA has this year been supporting Fundamor to produce a guide to help children, carers and professionals in coming to terms with their HIV status. It is the first of its kind in Colombia, and Fundamor is hoping it can be widely used throughout Colombia to support children and young people with HIV in developing full and happy lives.

#### *Improving quality of life, educational and social inclusion for children with disabilities- HRBC*

According to a study in Cali, over 50% of children with a disability do not go to school. The implications for children's development and quality of life of this exclusion from education and wider society are huge.

COTA partner Fundación para La Habilitación y Rehabilitación Basada en Comunidad (HRBC) is a grass-roots NGO that provides support to children and young people with disabilities and their families in some of the poorest and least accessible areas of Cali and the surrounding region. HRBC aims to help children claim their rights to education and participation in all aspects of social life.

In 2011, COTA continued to support HRBC's crucial work to address the inequalities that children with disabilities face.

The project worked with over 300 children with disabilities or who had been excluded from education for other reasons. The children developed abilities such as waiting their turn, sharing with and respecting others in the class, and having a better understanding of colours and shapes, thus strengthening their ability to play and learn, and in doing so, their capacities to be independent in their home and at school.

As a result of support given to their teachers and parents by HRBC, 125 children were able to access and remain in formal education, from which they were previously excluded.

HRBC also worked closely with family members strengthening the bonds between parents and their children with disabilities, increasing parents understanding of their child's rights and encouraging them to fight for their children. In particular, families were helped to understand their children's rights to access and remain in school.

Through the intense work they have undertaken, both through their active involvement in national and regional networks, in training other organisations and in empowering children and their families to make themselves more visible within their own communities, HRBC has made very good progress in making disabled children and young people more visible and integrated within their local communities, and helping local community members to be more aware of disability issues and rights.

Thus 2011 has been an important year for HRBC and COTA in terms of addressing the widespread social exclusion of children with disabilities in Cali and beyond.

#### **Objective 2) To promote sustainable change for children by increasing support for work that provides long-term benefits for children in partner projects and, when possible, seeks to create further benefit for children outside the project and in the future**

All COTA partnerships aim to provide long-term benefits for the children involved. We also aim to support partners who strive to ensure that their work can benefit other children and organisations.

#### *Helping Families Protect their Children – Albergue Infantil Mama Yolanda (AIMY)*

AIMY works with former street children, helping them to recover from traumatic experiences on the street, return to education, be reunited with their families and regain their childhood.

COTA has been supporting AIMY's Family Reunification Programme since 2008. The programme confronts the risk that when children leave the care of AIMY's residential home and return to their families, the fundamental problems that led to them being on the streets in the first place may not have been resolved. The project provides intensive support to families before, during and after the child is returned home, to help ensure that families are able to cope and can provide a stable and safe environment for the child.

The programme aims to achieve this by a) strengthening bonds within families through the recognition of roles and clear responsibilities, b) improving relationships within families through the establishment of assertive styles of communication, and c) helping families widen and make better use of their support networks as a strategy to improve



their quality of life, for instance, helping them to find work, or to access education and healthcare.

This programme has proven extremely successful in keeping children who have left AIMY safely with their families. So COTA was enormously proud this year that with our first ever grant from Comic Relief, we enabled AIMY to begin a three-year project aimed at helping other care organisations in Bogota adopt AIMY's approach to family reunification. This kind of post-care support is extremely rare in Colombia – but very necessary – so AIMY's drive to share its methodology perfectly exemplifies the sort of work that COTA exists to support.

#### *ACJ: helping schools support children who work*

Child workers represent the largest group of children that are currently excluded from education in Colombia. ACJ (YMCA) is one of Colombia's leading organisations with expertise in working with this group. Over the last five years they have developed a flexible approach to education that enables working children to gain the skills they need to learn, and to access and flourish within the formal education sector. This educational model has the potential to benefit child workers across the country.

The educational model is now fully developed and has proven to be highly effective. In 2011 COTA supported ACJ to begin the important work of sharing their educational approach with teachers and schools in the formal education sector, so that more a greater number of vulnerable children can benefit. This work is vital to ensuring that more working and at-risk children can access and remain in education, gain qualifications and secure legal, safe and better paid work in adulthood.

In order to do this, the project aims to ensure that (1) children who participate in ACJ's educational programme develop basic skills that facilitate their access to and retention in school, (2) teachers from five schools recognise the ACJ model and the importance of inclusive education for working children, (3) the Educational Authorities, educational institutions and teacher training organisations in Colombia are familiar with the model and understand the importance of inclusive education.

Excellent progress has been made during 2011 towards these three key outcomes. 96 children have attended the project over the year, of who 67 of these children were in formal education at the end of 2011 and 73 of them are enrolled in school for 2012. ACJ has been able to work with 12 schools, all of whom have asked ACJ to continue accompanying them during 2012, which demonstrates their recognition of the ACJ model and of the importance of inclusive education for working children. ACJ has been able to increase the awareness of Educational Authorities, institutions and teacher training organisations, in relation to ACJ's model and the importance of inclusive education, and has gained recognition by the Local Education Authority.

ACJ's work is another example of how COTA is helping its partners ensure that their work has a wide impact on the futures of many vulnerable children in Colombia by ensuring that as many people and agencies as possible can use and learn from it.

#### **Objective 3) To contribute to strengthening the voluntary sector working with vulnerable children in Colombia**

A significant part of our work, and what differentiates us from many other UK based NGOs, is the extent and permanence of the support and accompaniment that we are able to offer to our partners, thanks to the presence of our two permanent field officers, based in Cali and Bogota.

Supporting reflection, analysis and learning, for COTA and our partners: Understandably, many of our Colombian partner organisations are preoccupied with managing their day-to-day activities with children. It can be hard for them to find time, resources or a sufficiently detached perspective to reflect on their work, discuss new ideas and plan effectively for the future. COTA has over 20 years experience working closely with Colombian children's organisations. This, and our freedom from direct operational responsibilities in our partner projects, allows us to ask challenging questions about all aspects of our partners' work, from their daily activities to their long term strategy. We provide opportunities for reflection and learning, both in formal meetings and with less formal but more frequent challenging and questioning. In this way, COTA tries to entrench critical reflection as a daily habit rather than an isolated annual 'planning' event, both for us and for our partners, thereby supporting the continual improvement of our joint efforts to defend children's rights in Colombia. COTA's accompaniment is an essential learning mechanism by which we remain relevant and of value to our partners.

This approach underpins all our work to strengthen our partner organisations and the voluntary sector as a whole in Colombia. In 2011 these activities have included:

Technical support: We are able to provide ongoing technical support to our local partners as the need arises, such as commenting on a local funding proposal, assisting with the creation and use of monitoring and evaluation tools or with financial management, or advising on organisational development. We are also able to provide more structured support in areas that partners themselves identify as weaknesses or that they would like to learn more about. In 2011 this included two workshops on ensuring report processes are effective both for accountability to donors and beneficiaries, and for promoting learning within the partner organisation.

Helping partners share their expertise: Our permanent on the ground presence has also enabled us to link our partners together to create a 'COTA network', in which organisations working in similar areas but with different specialities, are able to consult one another on specific cases, work together and share experiences, and provide training to one another. Since our partners are the experts in their field, we believe that facilitating this type of sharing is one of the most effective and sustainable ways for us to help them to build their capacity. In 2011 this has included partner meetings in which COTA partners who are experts in their respective areas, shared their learning and experiences on integrating children and young people with disabilities in social and educational projects, and on identifying and working with children who are at risk from CSEC. In practical day to day terms, this network has meant that partners contact each other, or are put into contact by the field officers, for advice on particular cases and have helped each other in aspects of project development related to their expertise.

We also aim to make links between organisations and individuals in the UK and Colombia. In collaboration with the UK organisation Who Cares Trust, and our Colombian partner FFF, this year we held an informal meeting between young care leavers in Colombia and the UK, at which they were able to compare their experiences of life in care, and after, learn from each other. For COTA, it was certainly a privilege to take part in these discussions, and we gained valuable insights into some young people's experiences of care in both countries.

Supporting partners' own efforts to lobby government authorities: When requested, we support our partners' efforts to promote the voices and interests of the children they work with to policymakers. For example, our partners FFF and Fundamor are engaged in efforts to make leaving care services a higher priority for ICBF (Colombian social services). The Cali Field Officer has accompanied both partners to meetings with Child Welfare Officers and senior decision makers in ICBF to speak in support of our partners programmes and about the importance of leaving care services for the welfare of vulnerable care leavers.

## **Fundraising Objectives**

Objective 4) To raise significantly greater sums of money to support our partners in Colombia

Including the following specific outcomes:

- a. To raise sufficient funds to meet our project commitments

This was achieved, with the vast majority of our grants to partners coming from restricted funds specifically raised for that project.

- b. To raise sufficient general funds to cover the charity's running costs

This was very nearly achieved. Of our total expenditure of £296,926 of general funds, we managed to raise 93% in 2011, covering the rest of the expenditure from our unrestricted fund surplus carried over from 2010.

- c. To build and maintain relationships with corporate, trust and institutional donors in order to maximise restricted funds

This was achieved. We maintained very healthy funding relationships with several corporate donors, adding one very significant long-term partner (EMBL). We also achieved our first ever grant from Comic Relief.

- d. To build and maintain relationships with individual and major donors in order to maximise general funds

This was achieved. Our relationships with individual and major donors continues to blossom, with increasingly generous individual donations, despite hard times for all, and enormously energetic support displayed through support at our fundraising events and through our supporters own fundraising efforts.

## Objectives for 2012

COTA is entering the third year of its current three-year strategy. The overall programme and fundraising objectives remain the same as in 2011.

### Programme Objectives

- Objective 1) To address issues that are having a wide-spread impact on vulnerable children but are relatively neglected
- Objective 2) To promote sustainable change for children by increasing support for work that provides long-term benefits for children in partner projects and, when possible, seeks to create further benefit for children outside the project and in the future
- Objective 3) To contribute to strengthening the voluntary sector working with vulnerable children in Colombia

### Fundraising Objectives

- Objective 4) To raise significantly greater sums of money to support our partners in Colombia

Including the following specific outcomes:

- a. To raise sufficient funds to meet our project commitments
- b. To raise sufficient general funds to cover the charity's running costs
- c. To build and maintain relationships with corporate, trust and institutional donors in order to maximise restricted funds
- d. To build and maintain relationships with individual and major donors in order to maximise general funds

### Grant making policy

COTA makes grants to partner organisations in Colombia. Project proposals are subject to approval by the Executive Director and the trustees to ensure the work is in line with our strategic objectives. All projects are subject to a monitoring process and the payment of grants is subject to satisfactory monitoring reports being received.

### Voluntary Help

Children of the Andes is supported by a number of volunteers who provide invaluable administrative and fundraising assistance and the Board wish to express their gratitude to all of those who have helped COTA develop its activities through their voluntary assistance.

### Financial review

Matters disclosed by virtue of the requirements of the Companies Act 2006 in the financial statements themselves are not necessarily further referred to hereunder. A Statement of Financial Activities can be found on page 16 and from this it can be seen that the overall surplus for the financial period ended 31st December 2011 was £ 35,277.

The total amount of funds available to the charity at 31<sup>st</sup> December 2011 was £ 257,619 of which £ 89,720 was restricted and £ 167,899 was unrestricted.

### FINANCE REPORT

During the year ending 31st December 2011 COTA raised £ 727,032 (year ending 31st December 2010 - £ 716,296), which was an increase of 1.5% compared to the year ending 31<sup>st</sup> December 2010. Legacy income was £ 19,829 compared with £ 103,983 in the year ending 31<sup>st</sup> December 2010 so achieving an increase in total income is most encouraging. In addition, COTA has already secured pledged funding for 2012 valued at almost £ 227,880 (2010 for 2011 - £ 270,875). These donations will be realised in the 2012 accounts upon actual receipt of the funds.

In line with our financial strategy, COTA continues to raise funds from a balanced mix of income streams including trusts and foundations, institutional funding, individuals and corporate donors. Institutional funding (the Big Lottery & Comic Relief) was £155,220 (year ending 31st December 2010 - £163,902) and trusts & foundations excluding the Big Lottery and Comic Relief was £ 263,052 (year ending 31<sup>st</sup> December 2010 - £ 196,015) - an increase for income from trusts and foundations of 34%. We received our final instalment from the Big Lottery and our first from Comic Relief. A significant increase in income on the previous year was also seen in corporate donations (up 56%)

Income from individuals (excluding legacy income) has gone down 5% but appeal income is once again up - 6% (9% year ending 31st December 2010). Newsletter income is £ 10,553 (£10,940 - year ending 31<sup>st</sup> December 2010). We never cease to be moved by the generosity of our supporters and are deeply appreciative of the personal investment they make in the future of Colombia's most vulnerable children.

Under the heading Colombian Project Support this year we invested £ 399,638 (year ending 31st December 2010 - £ 434,213) in direct grants to our partners. £ 4,809 of these grants came from general funds (year ending 31st December 2010 - £ 79,357). Even though overall income increased in 2011, grants sent decreased - this was due to not all Comic Relief funds received in 2011 being needed by the partner in 2011. They have since been sent in 2012. A further £169,585 (year ending 31st December 2010 - £ 171,619) was spent on project support through accompaniment and capacity building.

Governance costs £ 17,779 (year ending 31st December 2010 - £ 15,643) represent only 3% of total expenditure and costs for activities generating voluntary income increased on the previous financial year to £ 104,753 (year ending 31st December 2010 - £ 91,297). Consequently, only 18p (year ending 31<sup>st</sup> December 2010 - 15p) in every £ spent was for costs associated with generating funds and governance while the remaining 82p (year ending 31<sup>st</sup> December 2010 - 85p) was used for direct grants and project support.

COTA finished 2011 with a £ 35,277 surplus. The unrestricted fund balance has decreased by £ 20,875 to £ 167,899 and the restricted fund balance has increased by £ 56,152 to £ 89,720. Restricted funds brought forward will be passed onto project partners in 2012 & unrestricted funds will be held in accordance with COTA's Reserves policy.

In the difficult financial times ahead, COTA will continue to monitor its financial position closely. COTA's well-established system of monthly management accounts, regular budget v actual reporting and rolling twelve month cash flow forecasts monitor the longer term position and analytical reviews of historical data identify significant variations well in advance. These reports are reviewed across the organisation at regular meetings with the staff and trustees.

#### **Finance and Administration Objectives**

- To ensure the organisation is working as effectively as possible and meeting all its legal obligations

#### **Legal details**

Children of the Andes (COTA) is an international non-governmental organisation created as a charitable legal entity in the United Kingdom and a company limited by guarantee. The Company was formed on 12 March 1999, was then registered under no: 1075037 with the Charity Commission on April 9 1999 and took over the activities of a predecessor non-incorporated charity on 6 June 1999. The members of the Company consist of the trustees. A list of the current trustees can be found on page 3, together with a note of professional advisors.

#### **Organisational and decision making structure**

COTA is managed by an Executive Director, (who is also the Company Secretary) and assisted by a Deputy Director. This senior management team is assisted by two Fundraisers, one part time Finance Manager and one Finance and Fundraising Assistant in the UK. There are a further three staff in Colombia; two Field Officers and one part time Admin Assistant.

The trustees hold at least four meetings per year to, inter alia, receive and consider reports from the Executive Director, review the financial situation and monitor the achievement of the social objectives of the Charity.

The Chairman holds monthly meetings with the Executive Director and the staff to review progress. The Honorary Treasurer holds regular meetings with the Executive Director and Finance Manager to analyse monthly results and prepare documents for the following board meeting.

### *Systems of Internal Control*

There is an organisational structure of delegation with lines of responsibility for control and procedures for reporting decisions, actions and issues.

The board approves and monitors the annual budget and income projections.

No remuneration or benefits have been paid or are payable in respect of the trustees. No material related party transactions occurred in the year.

### **Method of appointment or election of Chair and Trustees**

#### *Chair*

A selection committee of trustees is appointed. When a vacancy for Chair becomes available, existing trustees may express an interest in the role, external candidates may be recommended or self-referred and the post is also advertised externally. Interested parties meet the Executive Director who explains the work of COTA and the duties and responsibilities of the Chair. A panel, chaired by the head of the selection committee, then interviews candidates with the Executive Director sitting as an observer.

#### *Trustees*

When a vacancy in the ten-person board of trustees arises, nominations may be made by staff, other trustees (including the Chair), or may be self-referred. The post is advertised externally. The potential trustee receives an information pack and submits an application. If they meet the criteria for new trustees, they visit COTA and meet the Executive Director and staff and, following this, meet the Chair of trustees or another trustee. Finally, the candidate attends a trustee meeting as an observer, and, after consideration by the Board, an invitation may be made to the candidate to become a trustee of COTA.

The Board and Executive Director conduct a regular skills audit of the board of trustees to assess the fit of the board with the organisation's current strategic objectives. Vacancies in the board may arise as a result of an existing trustee stepping down by mutual agreement in order to enable the appropriate skills and experience to be represented on the board, or if a trustee is not re-elected after the standard three-year tenure period.

### **Responsibilities of the Trustees**

The trustees who are also the directors of Children of the Andes for the purpose of company law, are responsible for preparing the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Risk Management**

The trustees have overall responsibility for ensuring that the Charity has an appropriate system of controls, financial and otherwise. The regular meetings between the Honorary Treasurer and staff as well as the meetings between the Chairman and Executive Director are a key component of the risk management framework. During these meetings risks faced by the charity are carefully analysed and, if required, checks introduced. The trustees are satisfied that systems are in place to mitigate the risks identified.

Risks that have been identified, are being monitored and for which checks have been put in place include: 1) Reduction in income due to economic down-turn 2) Misuse of funds by partners 3) COTA unable to identify suitable project partners 3) COTA unable to raise sufficient funds 4) Loss of key staff/failure to recruit suitable staff 5) Foreign currency exchange losses 6) Loss or damage to IT data 7) Exposure to unethical funding sources 8) Staff caught up in violence/kidnap/terrorism 9) Failure to comply with UK and Colombian regulatory obligations – in particular breach of data protection legislation 10) Child harmed accidentally or deliberately as a result of COTA's work 11) Physical destruction of office and files 12) Failure to report adequately to donors.

## **Statement of policies**

### **Reserve policy**

The trustees' reserve policy is to aim to ensure that COTA maintains sufficient general fund reserves equivalent to a minimum of six months running costs in order to reflect legal and fiduciary obligations for the continued "normal" existence of the charity followed by an "orderly" curtailment of activities if necessary. In the budget for 2012, the annual running costs average at £ 26K per month. At the 31st December 2011, we are holding a free reserve of £167,899 (at 31<sup>st</sup> December 2010 - £ 188,774).

### **Equal opportunities policy**

COTA is committed to operating an equal opportunities policy in all aspects of its work.

### **Investment Policy**

COTA is effectively a steward of funds donated, and therefore considers it appropriate to minimise risk when investing these funds. To this end, surplus funds are invested in interest bearing savings accounts with reputable UK banks and institutions. In order to minimise risks from bank failure, our policy is to hold no more than £85K in any one bank.

### **Public Benefit Statement**

The trustees have a duty to report on how the activities of the charity deliver public benefit. The sections of this Report above entitled "Principal Activities and Aims" and "Objectives" set out the charity's objectives on the activity and success in the year to the 31 December 2011 in delivering public benefit.

### **Disclosure of information to auditors**

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which auditors are unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

### **Auditors**

A resolution proposing that H.W. Fisher & company Limited be reappointed as auditors of the company will be put to the Annual General Meeting.

Approved on behalf of the Board of Trustees



David Maxwell Scott  
Chairman of the Board of Trustees

Dated 11<sup>th</sup> September 2012

**INDEPENDENT AUDITORS' REPORT  
TO THE MEMBERS OF CHILDREN OF THE ANDES**

We have audited the accounts of Children of the Andes for the year ended 31 December 2011 set out on pages 16 to 27. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of trustees and auditors**

As explained more fully in the Trustees' Responsibilities Statement on page 12, the trustees, who are also the directors of the charitable company for the purposes of company law, are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the accounts**

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited accounts. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**Opinion on accounts**

In our opinion:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2011, and of its incoming resources and application of resources, including its income and expenditure, for
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Trustees' Report for the financial year for which the accounts are prepared is consistent with the accounts.

INDEPENDENT AUDITORS' REPORT (CONTINUED)  
TO THE MEMBERS OF CHILDREN OF THE ANDES

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

*H W Fisher & Company*

**Andrew Rich (Senior Statutory Auditor)**  
for and on behalf of H W Fisher & Company

**Chartered Accountants**

**Statutory Auditor**

Acre House  
11-15 William Road  
London  
NW1 3ER  
United Kingdom

Dated: 20 September 2012



**STATEMENT OF FINANCIAL ACTIVITIES**  
**For the year 1st January 2011 to 31st December 2011**

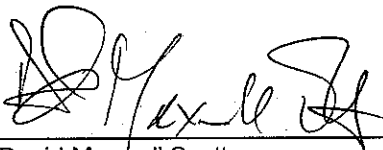
	Note	Unrestricted Income funds £	Restricted Income funds £	Year ended 31/12/2011 £	Year ended 31/12/2010 £
<b><u>Incoming Resources</u></b>	2				
Incoming resources from generated funds					
Voluntary income		187,719	92,882	280,601	322,612
Activities for generating funds		26,740	806	27,546	32,988
Investment income		613	0	613	779
Incoming Resources from charitable activities		20,450	397,822	418,272	359,917
<b>Total Incoming Resources</b>		<b>235,522</b>	<b>491,510</b>	<b>727,032</b>	<b>716,296</b>
<b><u>Resources Expended</u></b>	3				
Cost of Generating Funds					
Cost of generating voluntary income		104,753		104,753	91,297
Net Incoming Resources Available		130,769	491,510	622,279	624,999
Charitable Activities					
Colombian Project Support		174,394	394,829	569,223	607,126
Governance Costs		17,779		17,779	15,643
Total Charitable Expenditure		192,173	394,829	587,002	622,769
<b>Total Resources Expended</b>		<b>296,926</b>	<b>394,829</b>	<b>691,755</b>	<b>714,066</b>
Net Incoming/(Outgoing) Resources before transfers		(61,404)	96,681	35,277	2,230
Gross Transfers Between Funds	12	40,529	(40,529)	0	0
Net Income/(Expenditure) for the Period/ Net Movement in Funds		(20,875)	56,152	35,277	2,230
Fund Balances at 31 <sup>st</sup> December 2010		188,774	33,568	222,342	220,112
Fund Balances at 31 <sup>st</sup> December 2011	10	167,899	89,720	257,619	222,342

## BALANCE SHEET

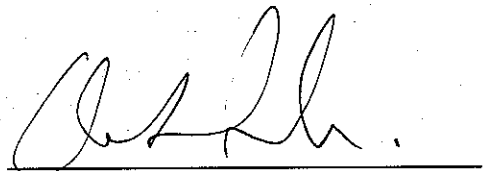
As at 31st December 2011

		31 <sup>st</sup> December 2011		31 <sup>st</sup> December 2010	
	Note	£	£	£	£
TANGIBLE FIXED ASSETS	6		1,550		1,212
CURRENT ASSETS					
Debtors and prepayments	7	19,449		15,183	
Stock	5	1,305		2,038	
Cash at bank and in hand		293,127		273,800	
		<u>313,881</u>		<u>291,021</u>	
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	8	<u>57,812</u>		<u>69,891</u>	
NET CURRENT ASSETS			<u>256,069</u>		<u>221,130</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>257,619</u>		<u>222,342</u>
RESERVES AND FUNDS					
Unrestricted funds (Reserves)	11		167,899		188,774
Restricted income funds	12		<u>89,720</u>		<u>33,568</u>
			<u>257,619</u>		<u>222,342</u>

The financial statements were approved by the Trustees on 11<sup>th</sup> September 2012 and signed on their behalf by:



David Maxwell Scott  
Chairman of Board of Trustees  
Children of the Andes



Kate Saunders  
Treasurer  
Children of the Andes

## NOTES TO THE ACCOUNTS

For the year 1st January 2011 to 31st December 2011

### Note 1

#### Accounting Policies

##### A) BASIS OF ACCOUNTING

The financial statements are prepared under the historical cost convention and in accordance with the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005. The charitable company has taken advantage of the exemption in Financial Reporting Standard No 1 from the requirement to produce a cash flow statement on the grounds that it is a small company.

##### B) INCOME

Income from tax recoverable through Gift Aid is separately identified in the accounts. Income from donors is not recognised unless and until it is receivable. Income from collections is included when received at the offices of the charity. Donations and grants receivable are included when receivable, unless conditions are attached which specify their application to later periods. Such income would then be carried forward as income received in advance. Donations of labour are only recognised if material in terms of the financial costs to the donor. Grants made direct to non-governmental organisations, where raising of the funds was facilitated by Children of the Andes, are included both in incoming resources and resources expended. Legacies are included in income upon receipt of funds.

##### C) EXPENDITURE

Expenditure is included in the accounts inclusive of non-recoverable VAT. Expenditure has been allocated between Fundraising, Colombian Project Support and Governance costs, based on estimates by the management team where necessary. Grants made by the charity are recognised upon authorisation or when the appropriate funds are available, whichever is later.

##### *Fundraising Costs*

These include the salaries, direct expenditure and overhead costs of staff in the UK who provide fundraising.

##### *Colombian Project Support*

These represent grants sent directly to our project partners, as well as the cost of UK based staff and their overheads, directly providing support for the international programme including management, monitoring and technical support. It also includes the cost of two staff members in Colombia and their overheads.

##### *Governance*

These costs are incurred in administering the Charity and complying with constitutional and statutory requirements. These are Executive Director responsibilities.

##### D) DEPRECIATION OF TANGIBLE FIXED AND OTHER ASSETS

Tangible fixed and other assets are stated at cost less accumulated depreciation and are depreciated on a straight line basis over their estimated useful lives at the following rates: Computer equipment over 3 years (tangible fixed). Donations of tangible assets are only recognised in the accounts if their market value at the date of the donation is material.

##### E) FOREIGN EXCHANGE

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange prevailing at the accounting date. Transactions in foreign currencies are recorded at the date of transactions. All differences are taken to the accumulated fund in the year.

##### F) FUNDS

Restricted Income Funds are those which may only be applied to the purposes specified by the obligations of such funds.

##### G) STOCK

Stock is stated at the lower of cost and net realisable value and consists of the cost value of the remaining stock of greetings cards and T-shirts.

##### H) COMMITMENTS UNDER OPERATING LEASES

Rentals payable under operating leases are charged against income on a straight-line basis over the period of the lease.

**Note 2**  
**Incoming Resources**

	Unrestricted Income funds £	Restricted Income funds £	Total Income Funds Year ended 31/12/2011 £	Total Income Funds Year ended 31/12/2010 £
<b>Grants receivable</b>				
Anonymous Donors	3,000	30,619	33,619	35,516
Ashworth Charitable Trust			0	3,000
Bay Tree Charitable Trust			0	15,000
Big Lottery Fund		19,350	19,350	163,902
William A Cadbury Charitable Trust			0	12,000
Comic Relief		135,870	135,870	0
Gemini Foundation		3,000	3,000	3,000
Haramead		10,000	10,000	0
Jersey Overseas Aid Commission		83,140	83,140	33,306
Maurice & Hilda Laing Charitable Trust		5,000	5,000	5,000
The Madeline Mabey Trust	5,000		5,000	5,000
Open Gate Trust		3,000	3,000	3,000
Souter Charitable Trust		6,000	6,000	6,000
The Rowan Charitable Trust		5,000	5,000	5,000
Vitol Charitable Foundation		87,443	87,443	48,829
Other Grants received (under £3,000)	12,450	9,400	21,850	21,364
	<u>20,450</u>	<u>397,822</u>	<u>418,272</u>	<u>359,917</u>
<b>Voluntary Income</b>				
Individual Donations	44,936	7,825	52,761	56,616
Legacies	19,829		19,829	103,983
Standing orders and covenants	52,118	681	52,799	54,645
Gift Aid relief	18,149	806	18,955	19,465
Other income	474		474	645
	<u>135,506</u>	<u>9,312</u>	<u>144,818</u>	<u>235,354</u>
<b>Corporate Donations</b>				
All Corporate Donations received	52,213	83,570	135,783	87,258
	<u>52,213</u>	<u>83,570</u>	<u>135,783</u>	<u>87,258</u>

Cont/...

**Note 2**  
**Incoming Resources**  
(Cont/...)

	Unrestricted Income funds	Restricted Income funds	Total Income Funds Year ended 31/12/2011	Total Income Funds Year ended 31/12/2010
<b>Activities for generating funds</b>				
Community Fundraising	18,861	806	19,667	21,718
Events	7,879		7,879	11,270
	<u>26,740</u>	<u>806</u>	<u>27,546</u>	<u>32,988</u>
Investment Income	613	0	613	779
	<u>613</u>	<u>0</u>	<u>613</u>	<u>779</u>
<b>Total Incoming Resources</b>	<u><u>235,522</u></u>	<u><u>491,510</u></u>	<u><u>727,032</u></u>	<u><u>716,296</u></u>

**Note 3****Total Resources Expended**

	Note	Staff Costs £	Depreciation £	Other Costs £	Total Year ended 31/12/2011 £	Total Year ended 31/12/2010 £
Costs of Generating Funds						
Costs of generating voluntary income						
Raising Funds		79,367	276	23,435	103,078	89,344
Event Costs				1,675	1,675	1,953
		<u>79,367</u>	<u>276</u>	<u>25,110</u>	<u>104,753</u>	<u>91,297</u>
Cost of Charitable Activities						
Colombian Project Support						
Activities undertaken directly		124,926	390	41,417	166,733	171,619
Grants funding activities	11,12			399,638	399,638	434,213
Losses on Exchange				2,852	2,852	1,294
Governance		12,771		5,008	17,779	15,643
		<u>12,771</u>		<u>5,008</u>	<u>17,779</u>	<u>15,643</u>
Total Resources Expended		<u>217,064</u>	<u>666</u>	<u>474,025</u>	<u>691,755</u>	<u>714,066</u>

**Other Costs**

- Raising funds includes premises costs, office costs and cost of publications and mailings.
- Activities undertaken directly for Colombian Project Support include premises costs, office costs and costs of project monitoring and trips to Colombia.
- Governance includes audit and legal expenses and strategic planning costs

**Note 4****Auditors' Remuneration**

	At 31 <sup>st</sup> Dec 2011 £	At 31 <sup>st</sup> Dec 2010 £
Audit	4,000	4,000
(Over)/Under Provision for previous year audit fee	(100)	(181)
	<u>3,900</u>	<u>3,819</u>

**Note 5****Stock – T-Shirts**

	Number	Value £	Loss £
Opening Stock Balance	283	1,012	
Purchase of White 2010 T-Shirts			
2010 T-Shirts sold	(1)	(4)	1
2009 T-Shirts supplied to supporter/staff	(7)	(26)	(26)
2010 T-Shirts supplied to supporter/staff	(98)	(350)	(350)
Remaining T-Shirt Stock	<u>177</u>	<u>632</u>	<u>(375)</u>

**Note 5**  
Cont/..

**Stock - Jewellery**

	Value £	Profit £
Opening Stock Balance	1,026	
Additions		
Jewellery sold	(353)	75
Remaining Jewellery Stock	<u>673</u>	<u>75</u>
<b>Total Jewellery &amp; T Shirt Stock Value</b>	<u><u>1,305</u></u>	

**Note 6**

**Tangible Fixed Assets**

Costs	Office Equipment £
Balance at 31 December 2010	4,874
Additions	1,004
Disposals	
Balance at 31 December 2011	<u>5,878</u>
Depreciation	
Depreciation brought forward	3,662
On disposals	
Charge for the period	666
Depreciation carried forward	<u>4,328</u>
Net book value at 31 December 2011	<u><u>1,550</u></u>
Net book value at 31 December 2010	<u><u>1,212</u></u>

**Note 7**

**Debtors**

	31st Dec 2011 £	31st Dec 2010 £
Other Debtors	12,243	11,986
Prepayments	7,206	3,197
	<u>19,449</u>	<u>15,183</u>

**Note 8**

<b>Creditors</b>	31st Dec 2011	31st Dec 2010
	£	£
Trade Creditors	3,901	1,974
Credit Card	56	622
Other taxes & social security	9,000	7,637
Accruals	5,041	4,377
Deferred Income	<u>39,814</u>	<u>55,281</u>
	<u>57,812</u>	<u>69,891</u>

Deferred income represents income received in a year for the use of Project Partners the following year e.g. in 2011 £39,814 was received for 2012 projects

**Note 9****Employees**

	31st Dec 2011	31st Dec 2010
	Number	Number

The average number of employees during the year was  
5.8 Office Staff & 2 Field Officers:

Engaged in Colombian Project Support	5	5
Engaged in Fundraising	3	3
Engaged in Administration	<u>1</u>	<u>1</u>
	<u>9</u>	<u>9</u>

<b>Employment costs</b>	31st Dec 2011	31st Dec 2010
	£	£
Wages & Salaries	184,568	192,945
Social Security Costs	<u>32,496</u>	<u>12,081</u>
	<u>217,064</u>	<u>205,026</u>

There were no employees earning over £60,000 per annum (31<sup>st</sup> December 2010 – none).

**Trustees' Emoluments**

No trustees received, nor is due to receive, any emoluments for the year (31<sup>st</sup> December 2010 – none).

Trustees were reimbursed for expenses incurred £112 (31<sup>st</sup> December 2010 – none).

Annual Trustees' liability insurance was purchased for £979 (31<sup>st</sup> December 2010 - £1,095).



**Note 10****Analysis of Net Assets  
Between Funds**

	Unrestricted Funds	Restricted Income Funds	Total Funds
	£	£	£
Tangible fixed assets	1,550	0	1,550
Current assets	184,346	129,534	313,880
Liabilities due within one year	(17,997)	(39,814)	(57,811)
	<u>167,899</u>	<u>89,720</u>	<u>257,619</u>

**Note 11****Grants Payable from Unrestricted Funds**

	31 <sup>st</sup> December 2011 £	31 <sup>st</sup> December 2010 £
<b>Grants to organisations in Colombia</b>		
Albergue Infantil		19,162
Cermujer		5,416
Colombo-Britanica	517	
Formacion d'Futuro	2,170	
Formemos	1,984	9,283
Fundación Carvajal		20,000
Fundamor		8,674
HRBC	138	
Mundos Hermanos - La Rayuela		6,287
Paz y Bien		10,535
Total	<u>4,809</u>	<u>79,357</u>

## Note 12

### Restricted Income Funds

Donations, grants and other incoming funds contributed specifically for individual projects are credited to restricted income funds, where these funds were received with donor-imposed conditions at the point of receipt.

	Balance as at 31 December 2010	Incoming Resources	Resources Expended (Restricted Grants)	Transfers	Balance as at 31 December 2011
ACJ	0	58,402	(53,107)	(5,295)	0
Albuerque Infantil - Add Needs	5,909	12,627	(17,204)	(998)	334
Albergue Infantil- Post Institutional Care	5,437	35,700	(37,774)	(3,363)	0
Albergue Infantil – Comic Relief PIC	0	135,870	(46,184)	(4,355)	85,331
Big Lottery Fund Project (ACJ)	2,395	19,350	(16,390)	(5,356)	(1)
Colombo-Britanica	9,147	1,836	(10,983)	0	0
Formación d'Futuros	295	33,717	(30,957)	(3,054)	1
FFF – own funds	0	4,191	(4,131)	0	60
Formemos	9,092	11,336	(19,461)	(966)	1
Fundamor	700	21,200	(18,451)	(2,623)	826
HRBC	321	22,808	(21,056)	(2,073)	0
Mundos Hermanos - La Rayuela	0	23,459	(20,000)	(2,350)	1,109
Paz y Bien	0	31,338	(28,485)	(2,853)	0
Renacer	0	79,676	(70,374)	(7,243)	2,059
Restrepo Barco	272	-	(272)		0
	<b>33,568</b>	<b>491,510</b>	<b>(394,829)</b>	<b>(40,529)</b>	<b>89,720</b>

Total Grants to Colombia (Restricted + Unrestricted Funds): 399,638

**ACJ** -£5,295 transferred to general funds for project support

**Albergue Infantil – Add Needs** - £998 transferred to general funds for project support

**Albergue Infantil – Post Institutional Care** - £3,363 transferred to general funds for project support

**Albergue Infantil – Comic Relief PIC** - £4,355 transferred to general funds for specific project budget costs ( in UK & Colombia)

**BLF Project (ACJ)** - £5,356 transferred to COTA general funds for specific project budget costs (in UK & Colombia)

**Formación d'Futuros** - £3,054 transferred to general funds for project support

**Formemos** - £966 transferred to general funds for project support

**Fundamor** - £2,623 transferred to general funds for project support

**HRBC** - £2,073 transferred to general funds for project support

**Mundos Hermanos – La Rayuela** – £2,350 transferred to general funds for project support

**Paz y Bien** - £2,853 transferred to general funds for project support

**Renacer** - £7,243 transferred to general funds for project support

Note 12 cont./...

Children of the Andes supports the following institutions through grants:

Partner Organisations	Project Name	Project Description
Albergue Infantil	Provision of direct services to street children through preventative intervention, residential care, family support, healthcare, psychosocial care, education and vocational training	Supporting work to improve the conditions for the successful reintegration of children and adolescents into their family group after leaving the Albergue Infantil Mama Yolanda; also funding educational support and a social worker at the residential home.
Asociación Cristiana de Jovenes (ACJ) - Cali	Supporting disadvantaged children and young people through the use and development of innovative pedagogical strategies that encourage participation and self-motivation	Supporting the educational work of ACJ with street and working children in Cali
BLF Project (ACJ)	Developing a primary education model for urban working children excluded from mainstream education	Supporting the operational costs and participating in monitoring the programme, with key objectives being to improve access to and quality of education for urban working children
Colombo Britanica Foundation	Providing nutritional, educational and development support for poor and displaced nursery school children and their families	Contributing to the costs of education and food for 121 children aged 2-6 yrs in Bogotá
Formación d' Futuros	Developing a programme of leaving-care support for vulnerable young care-leavers in Cali	Supporting the ongoing development of the leaving care programme, including the provision of leaving care support to other care providers and promotion of leaving care services regionally and nationally
Formemos Foundation	Protection, education and agricultural training for poor rural and displaced children	Continued support for an integrated social welfare programme
Fundamor Foundation	Preparation for Life Leaving Care Programme  Revealing and explaining to children their HIV status	Programme for children at Fundamor aged between 8 and 18, running a range of age-appropriate activities to prepare children for life as independent adults when they will need to look after themselves, including their own health and emotional  Production of a flexible learning guide which can be used by parents, carers, staff at homes aiming to encourage adults to help children come to terms with their HIV status.

HRBC Foundation	Promoting the social inclusion of vulnerable children with disabilities and their families.	Supporting the costs of a comprehensive strategy for involving people with disabilities in the development of their communities, including support for families caring for children with disabilities and education work aimed at including children in formal schooling.
Mundos Hermanos - La Rayuela	Protection, education and vocational training for 250 vulnerable children and child workers in the coffee-region	Supporting the overall operational costs of the project (salaries, educational resources, vocational training and nutrition)
Paz y Bien	Bringing together young people and the local community to tackle gang violence and social exclusion, through education, emotional support, life skills training, recreation and restorative justice.	Support for the costs of two project centres, including tutors salaries and educational materials
Renacer	Working to prevent the commercial sexual exploitation of children and to provide support and protection to child victims of sexual exploitation	Support in developing a campaign that will address commercial sexual exploitation of children (CSEC) from within Cartagena's most marginalised communities. Raising awareness of the damage CSEC causes and promoting steps that can be taken by children, families and the community to reduce the risks.

### Note 13

#### Commitments under Operating Leases

At 31<sup>st</sup> December 2011 the company had annual commitments under operating leases as follows:

	Land and Buildings	
	2011	2010
	£	£
Expiry Date:		
Between one and five years	16,650	16,460
Greater than five years	0	0
	<u>16,650</u>	<u>16,460</u>